

Higher education after 2021



02021

So what's next?



FUTURIST



What my friends think I do



What society thinks I do



What my clients think I do



What my family thinks I do



What I think I do



What I actually do

The Future of Education Observatory

An open, multimedia, social, and ongoing exploration of education's transformation

The Higher Education Crisis		
Student debt Campus mergers and closures Graduate school shrinkage Partisan and bipartisan political pressure		
Education and Contexts	Education and Technology	Technology
<ul style="list-style-type: none"> International education Racial inequality Sexual assault Athletics K-12 and higher education Macroeconomic indicators Library changes Alternative degrees Shared academic services Remedial classes Challenges to internships Adjunctification Green sustainability Demographics Executive compensation Enrollment changes Alternative certification Intergenerational tension Responses to Trump 	<ul style="list-style-type: none"> The LMS world More MOOCs and online learning Gaming in education Badges Flipped classroom/blended learning Educational entrepreneurship Open education possibilities Crowdsourcing in academia Automation in education Blockchain in education Campus digital threats Crowdfunding in academia Ebooks in higher education Mobile devices in education 	<ul style="list-style-type: none"> Internet of things New forms of creativity Digitization Augmented reality The limits of the Web Cloud computing Moore's Law Open source Office versus Web office Shopping online Copyright battles New interfaces Fragmented internet Onshoring hardware Automation's promise Blockchain Digital security threats Crowdfunding Ebooks Device ecosystem



The blog



Future Trends Forum

<http://futureofeducation.us/>

Future Trends in Technology and Education

THE HIGHER EDUCATION CRISIS

Student debt
Campus mergers and closures
Graduate school shrinkage
Partisan and bipartisan political pressure

EDUCATION AND CONTEXTS

International education
Racial inequality
Sexual assault
Athletics
K-12 and higher education
Macroeconomic indicators
Library changes
Alternative degrees
Shared academic services
Remedial classes
Challenges to internships
Adjunctification
Green sustainability
Demographics
Executive compensation
Enrollment changes
Alternative certification
Inter-generational tension
Responses to Trump

EDUCATION AND TECHNOLOGY

The LMS world
More MOOCs and online learning
Gaming in education
Badges
Flipped classroom/blended learning
Educational entrepreneurship
Open education possibilities
Crowdsourcing in academia
Digital humanities develops
Faculty criticizing deployment
of technology
Big data and data analytics
Maker movement
Shared academics
Rise of the net generation

Automation in education
Blockchain in education
Campus digital threats
Crowdfunding in academia
E-books in higher education
Mobile devices in education
Social media in education
3D printing in curricula
Video and education
Virtual reality in education

TECHNOLOGY

Internet of Things
New forms of creativity
Digitization
The limits of the web
Cloud computing
Moore's Law
Open source
Office vs. web office
Shopping online
Copyright battles
New interfaces
Fragmented internet
Onshoring hardware

Automation's promise
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Social media
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Digital video
Virtual reality

1. What was happening before 2020?
2. What just happened?
3. What might happen next?

What was happening?

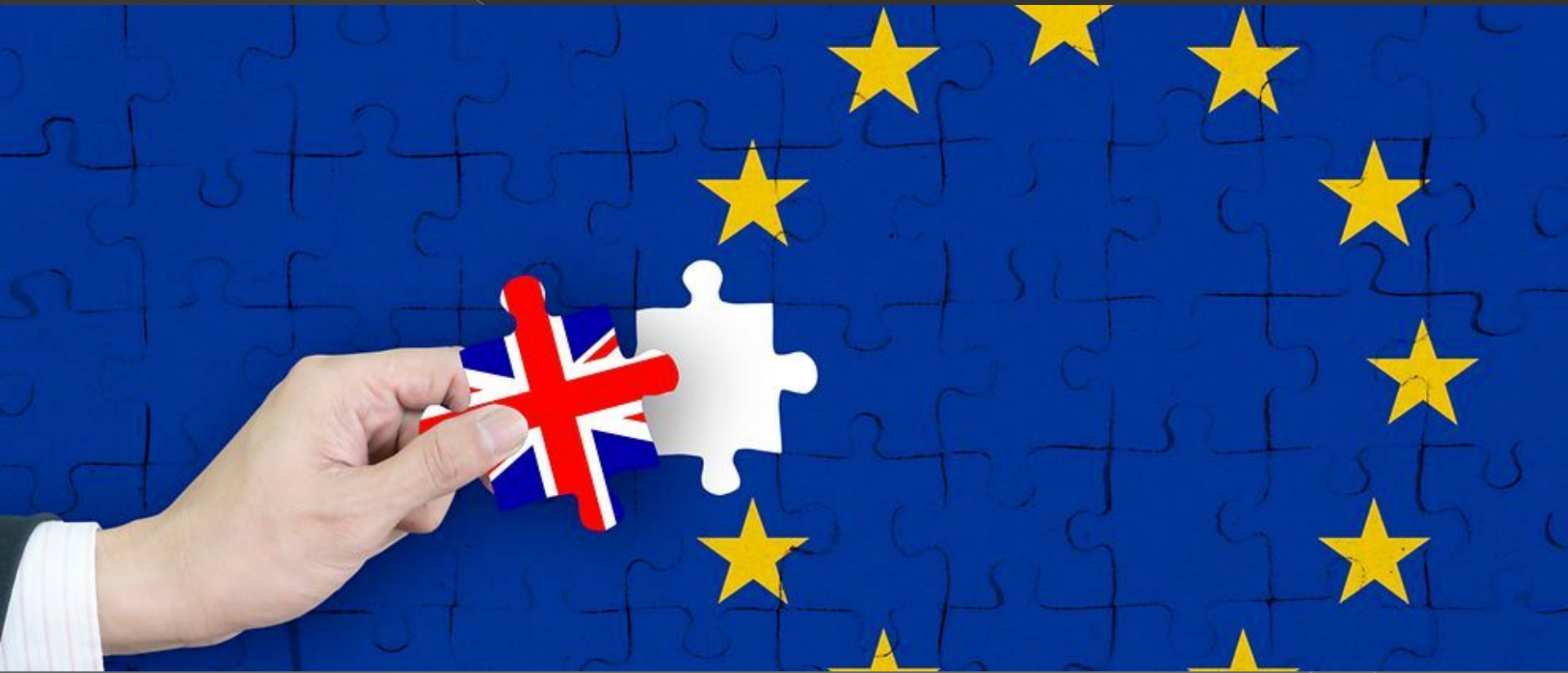
Zoom out

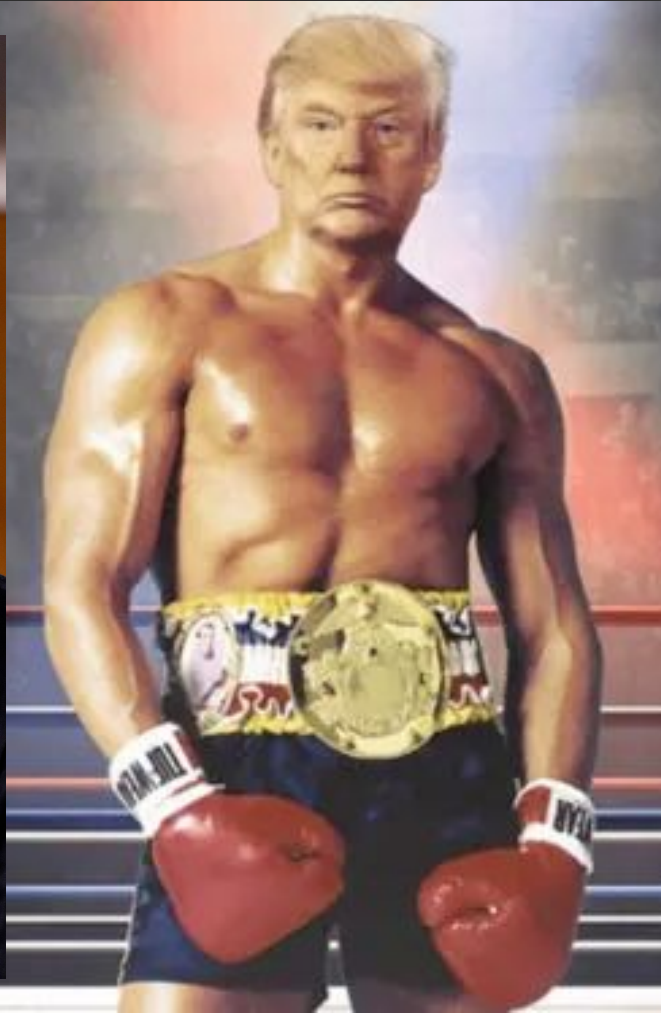




<https://www.flickr.com/photos/wojtekgurak/3888634497/>

National College







Stellenbosch University.

SOUTH AFRICA

Court moves beyond the past in favouring English



Rosemary Salomone 19 October 2019



Share



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Share 7

The South African Constitutional Court's recent unanimous decision

Teaching Dutch to Foreign Students

New legislation is not as tough as universities feared, but many say the value of learning English is being undercut.

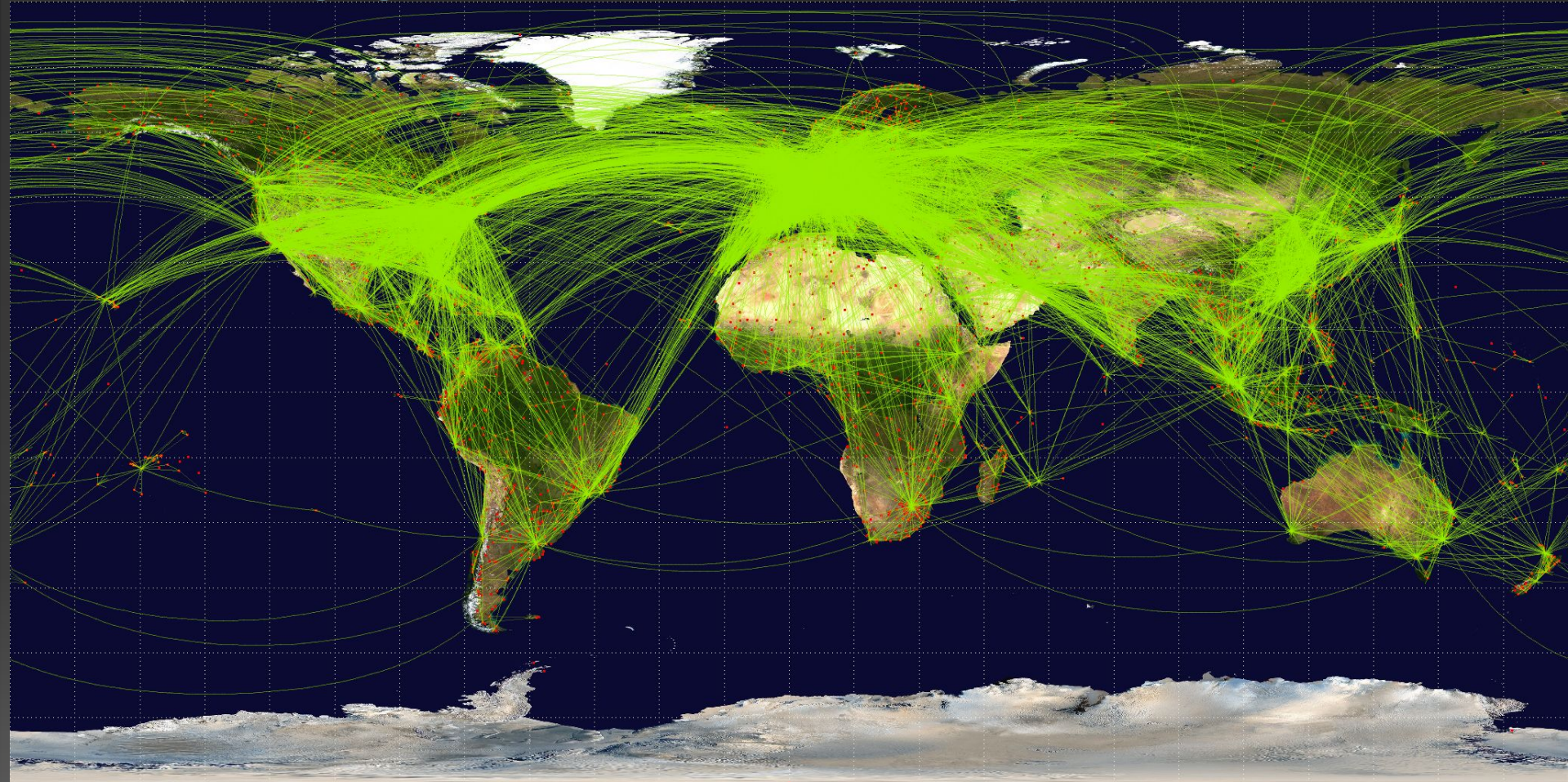
By [David Matthews for Times Higher Education](#) // September 19, 2019

10 COMMENTS

Universities in the Netherlands will have a legal duty of care for their international students' Dutch language proficiency under controversial proposed legislation designed to deal with a rapid growth in foreign admissions and English-only courses.

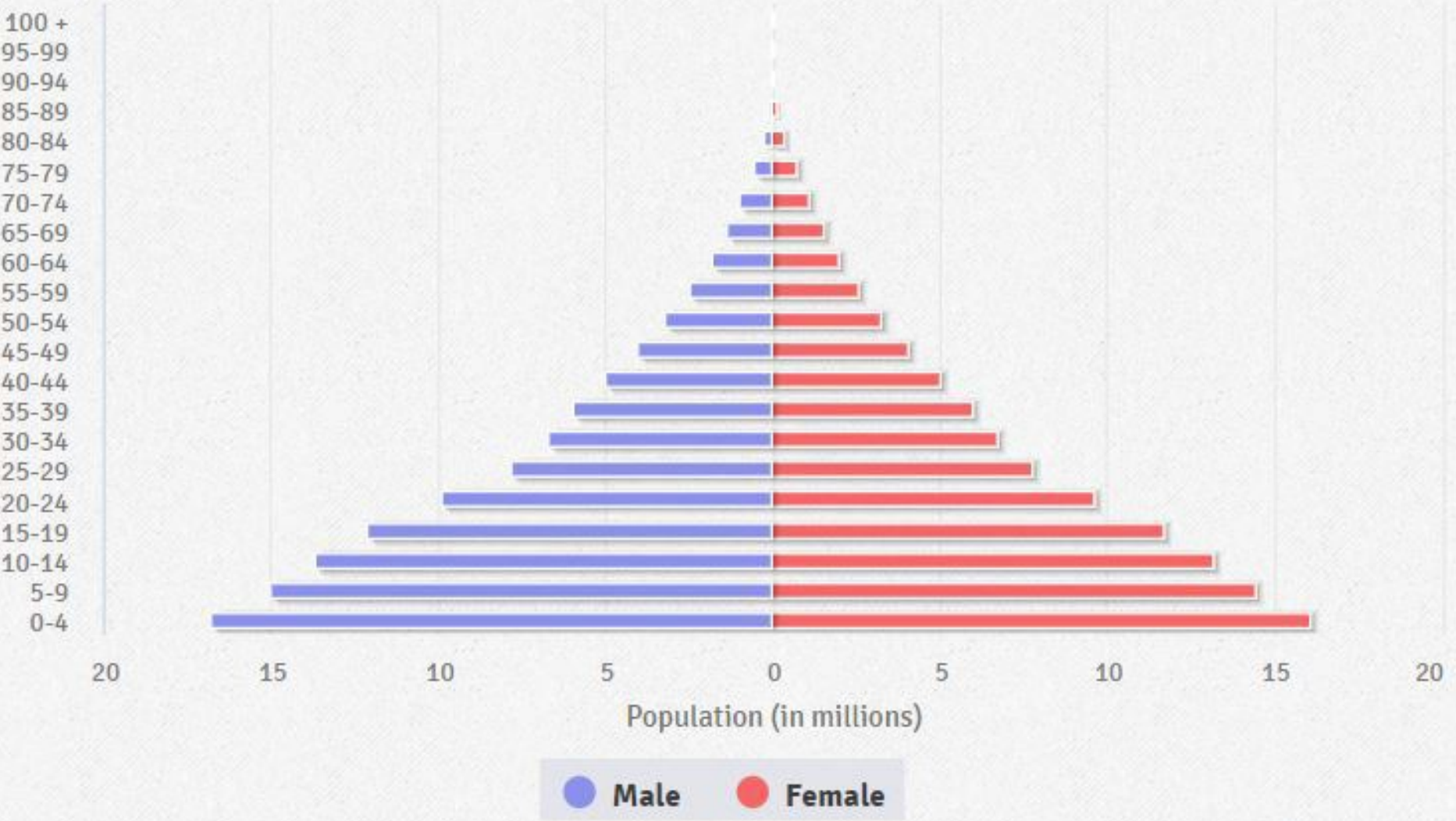
A new bill stops short of mandating that all international students take part of their courses in Dutch,

Pausing globalization of higher education

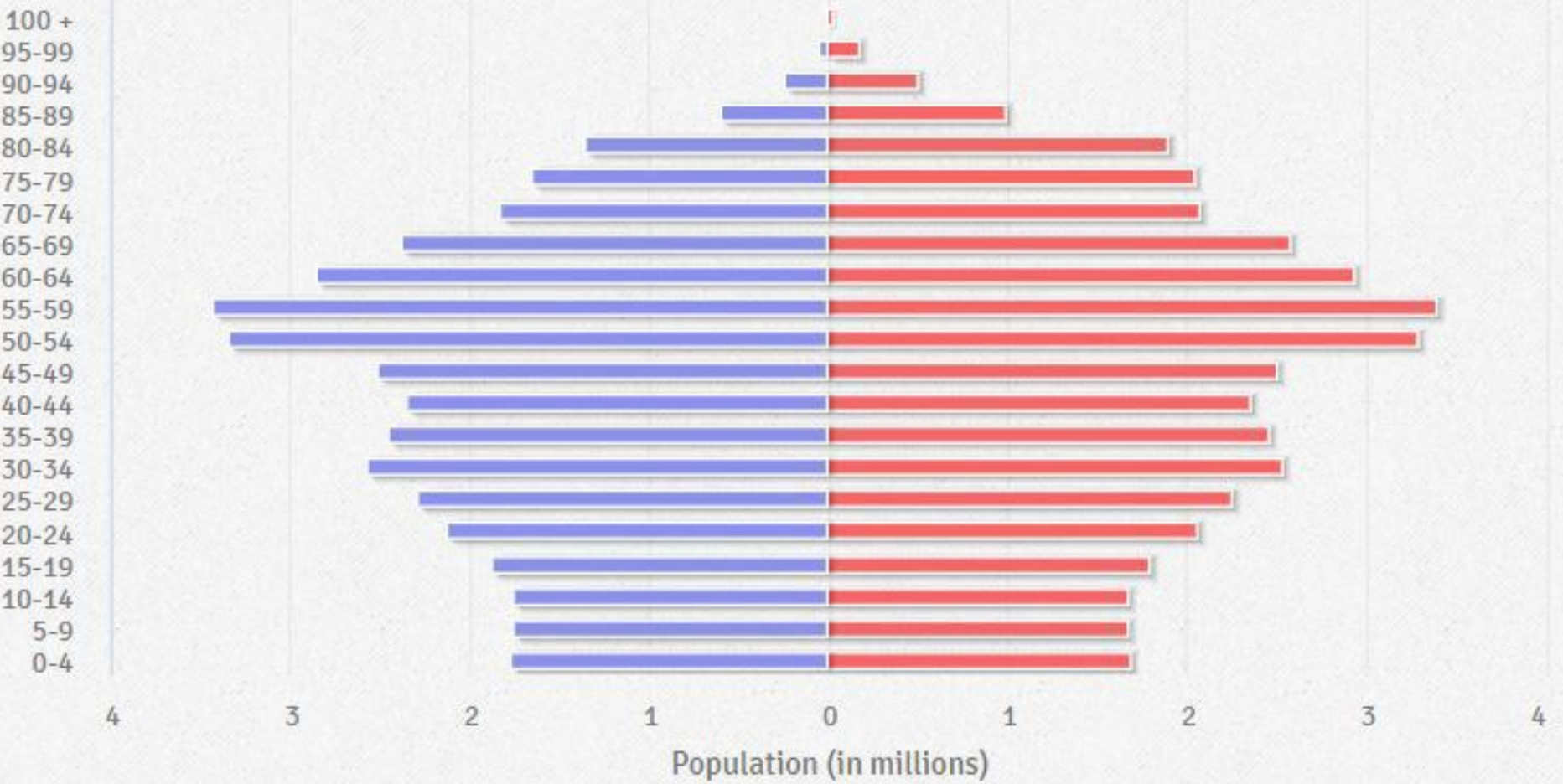


- Uneven; US, Australia hit hard

Nigeria - 2020



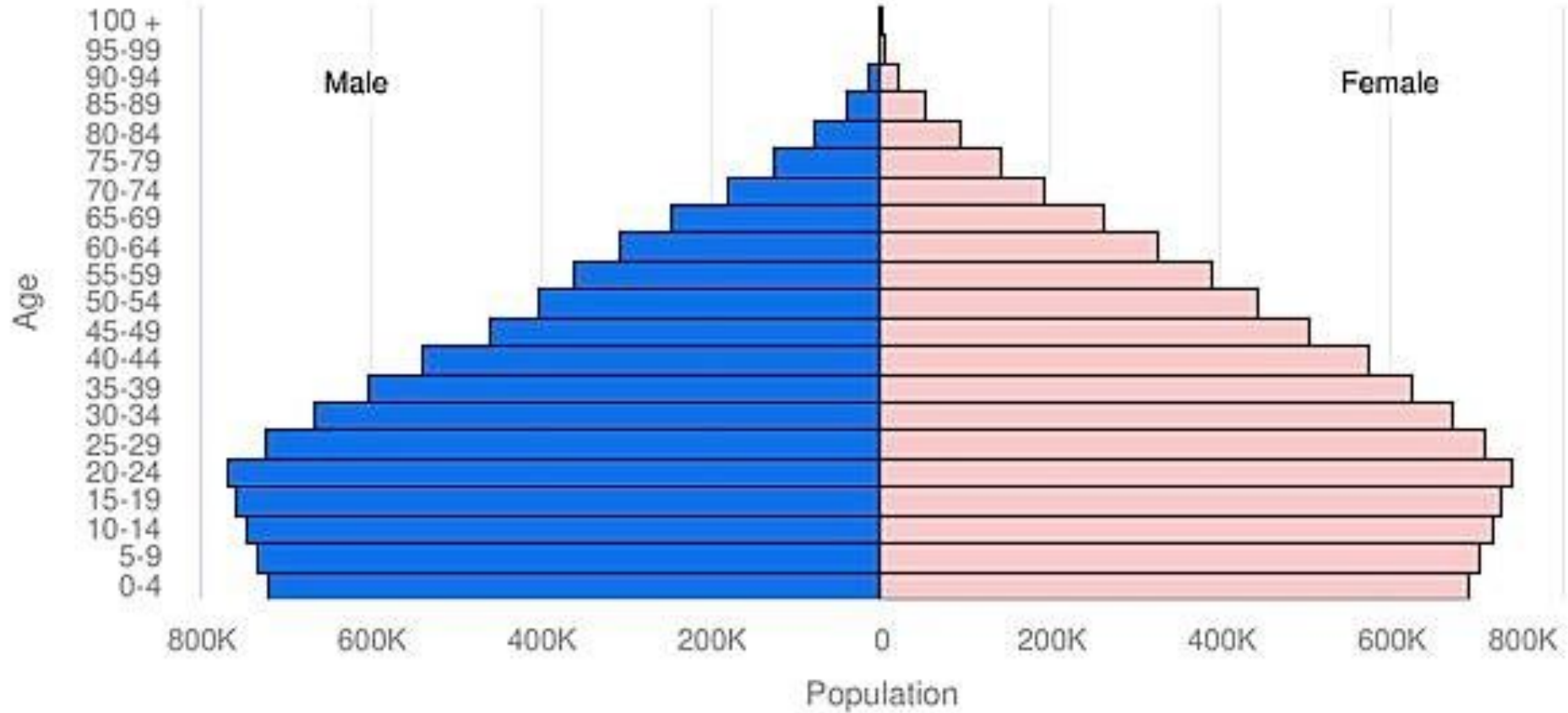
Germany - 2020

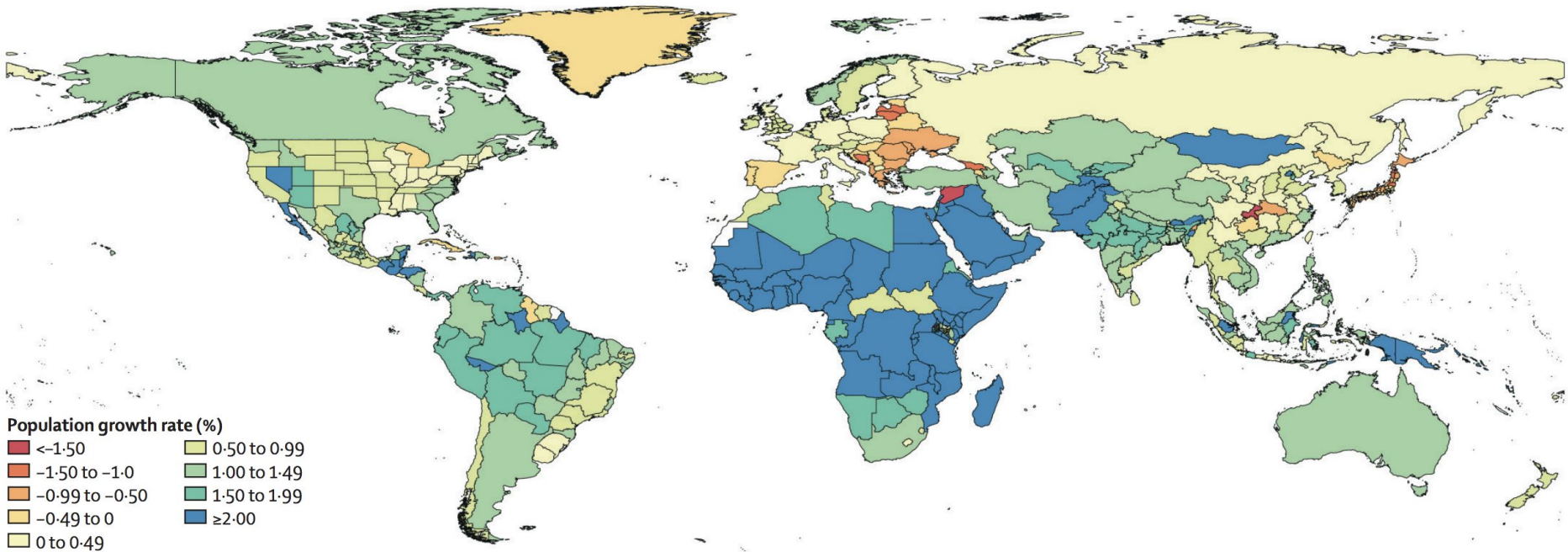


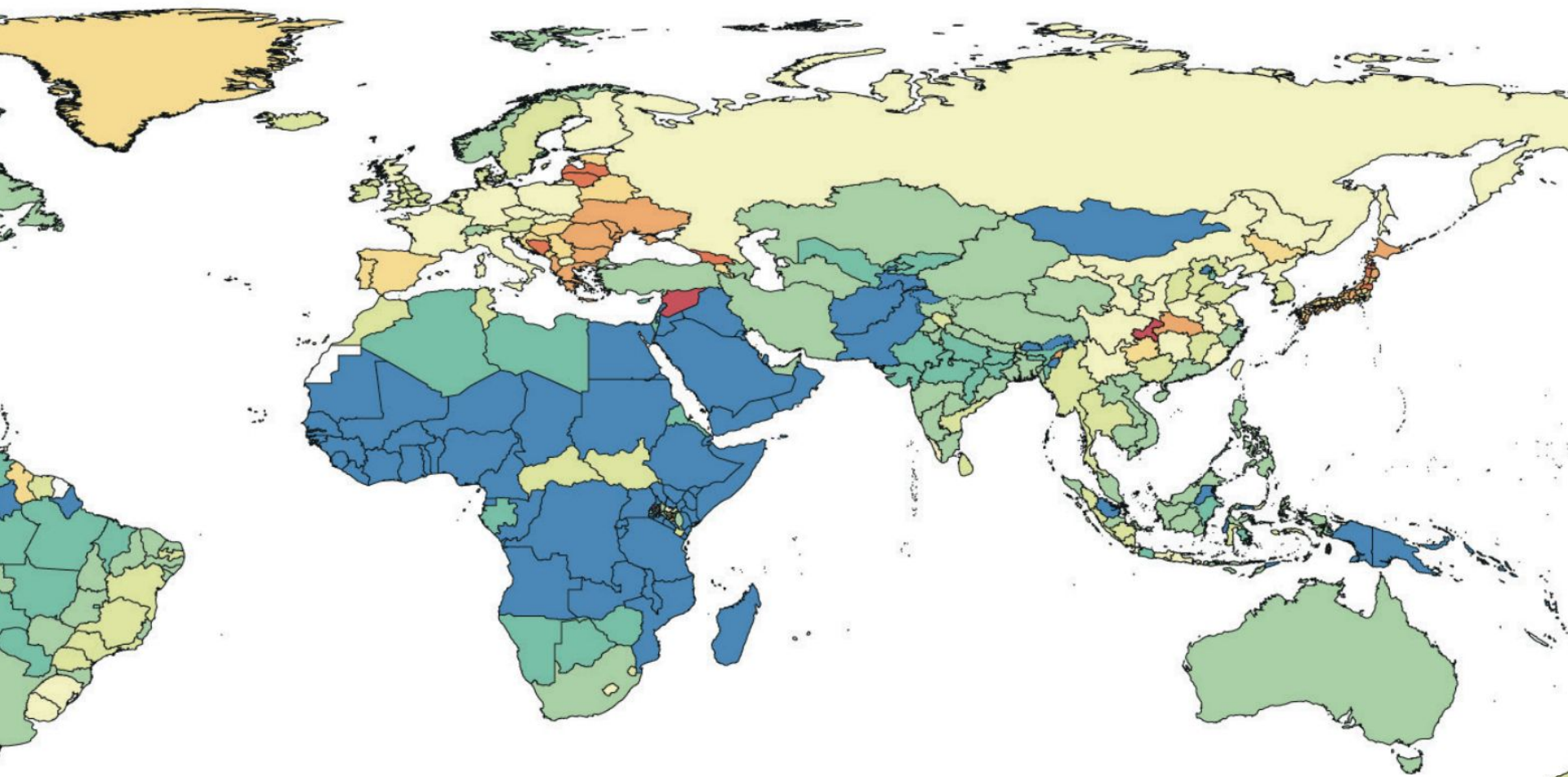
● Male ● Female

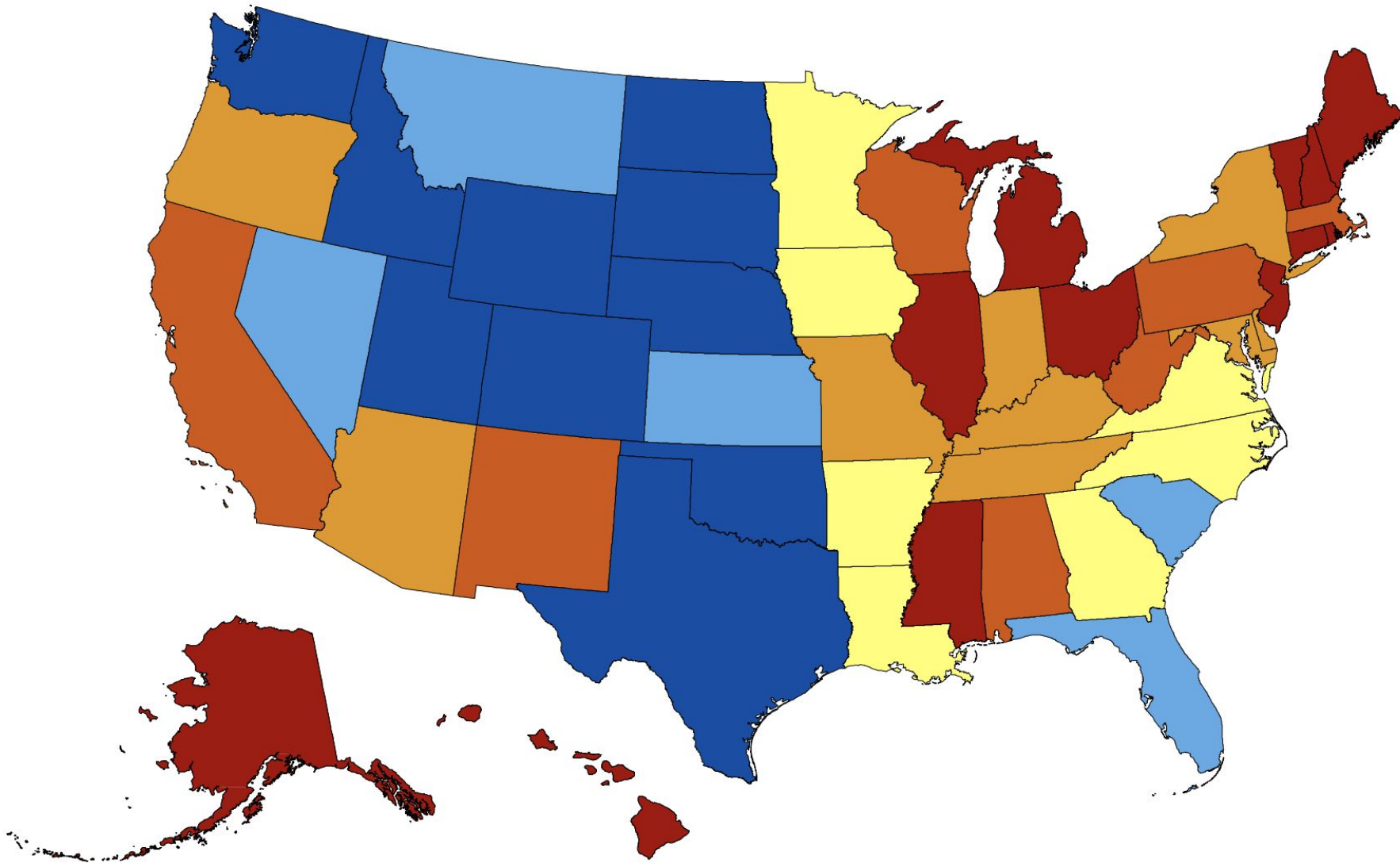
Population Pyramid

Ecuador (2021)



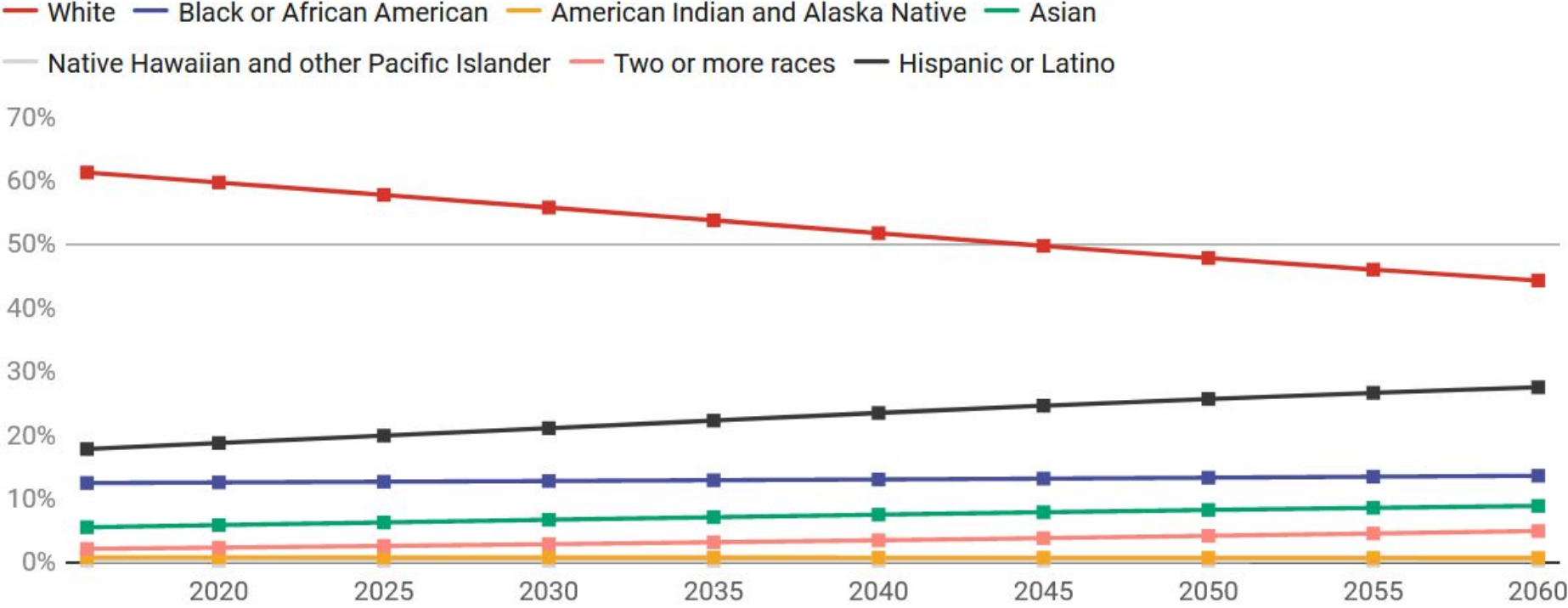






Projected race/ethnicity breakdown

After 2045, non-Hispanic whites will likely make up less than half of all Americans.



All groups not Hispanic or Latino unless specified otherwise.

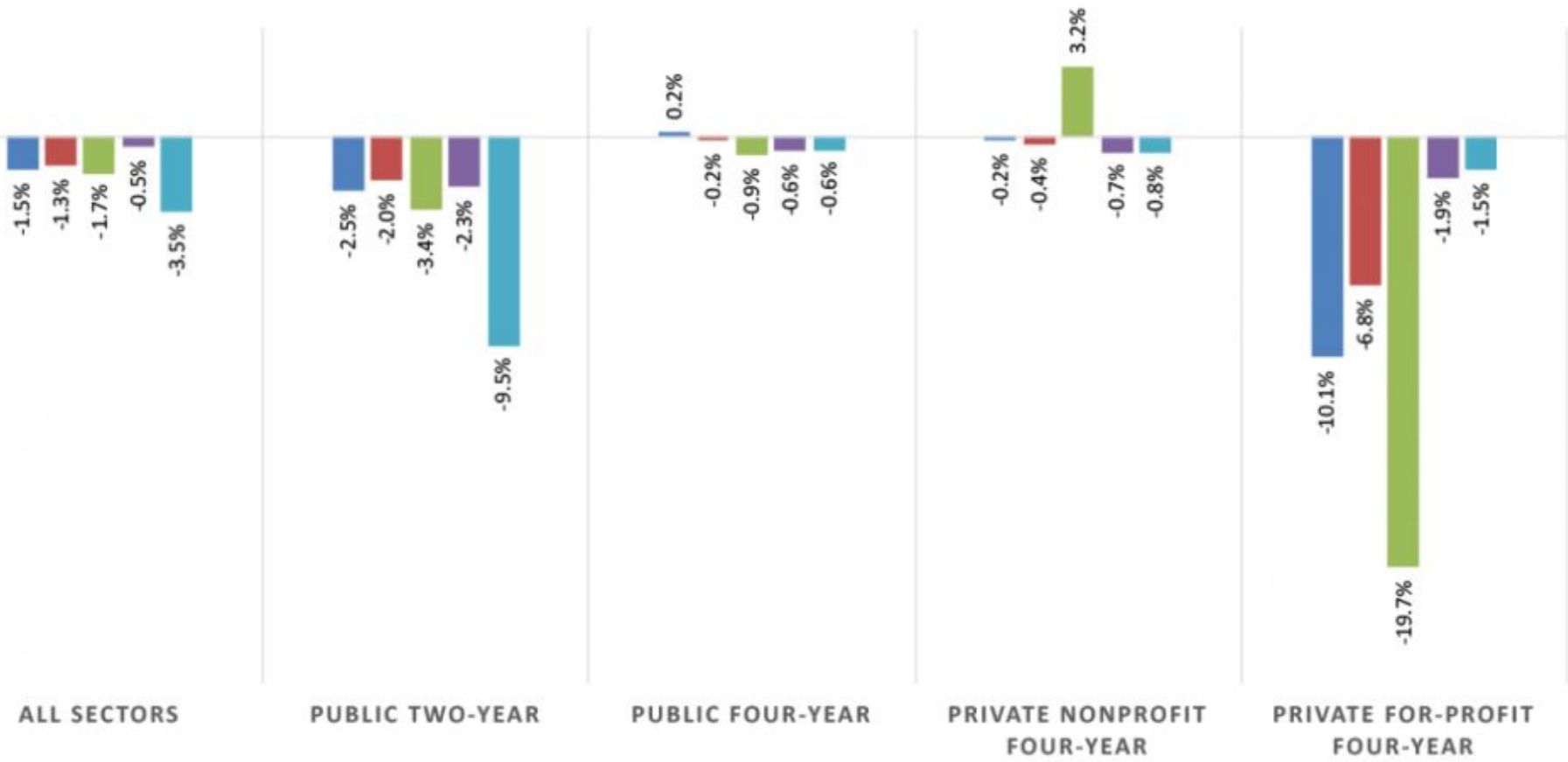
Chart: The Conversation, CC-BY-ND • Source: [U.S. Census Bureau](#) • [Get the data](#)

Student population changes

- Near-majority adult
- Increasing first-generation students
- Veterans
- Learning disabilities



■ Spring 2017 ■ Spring 2018 ■ Spring 2019 ■ Spring 2020 ■ Spring 2021

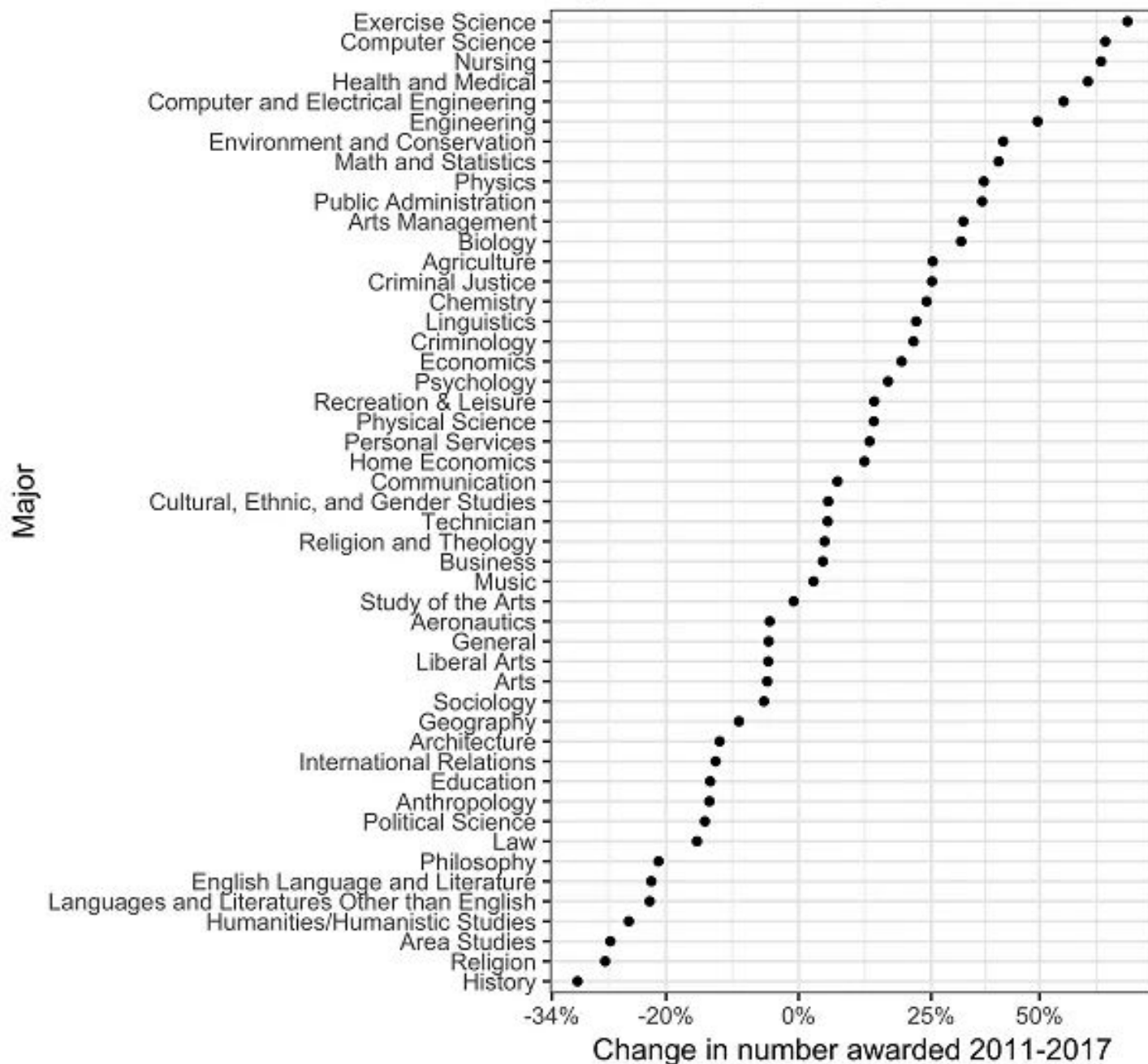


■ Spring 2017 ■ Spring 2018 ■ Spring 2019 ■ Spring 2020 ■ Spring 2021



Do we bounce back this fall?

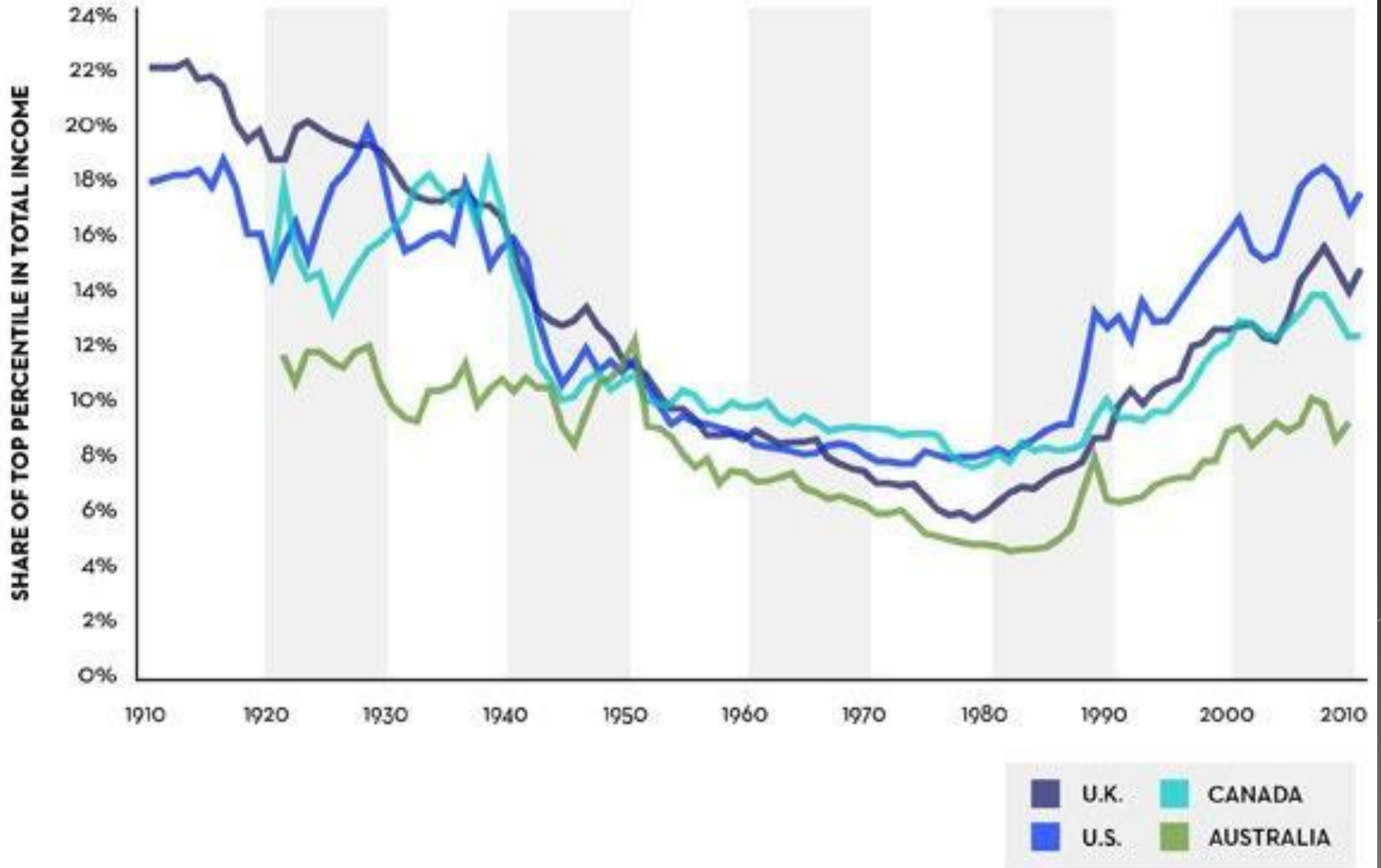
Fig. 1: Change in degrees, 2011-2017



Sources: NCES IPEDS data; taxonomy adapted from American Academy of Arts and Sciences.

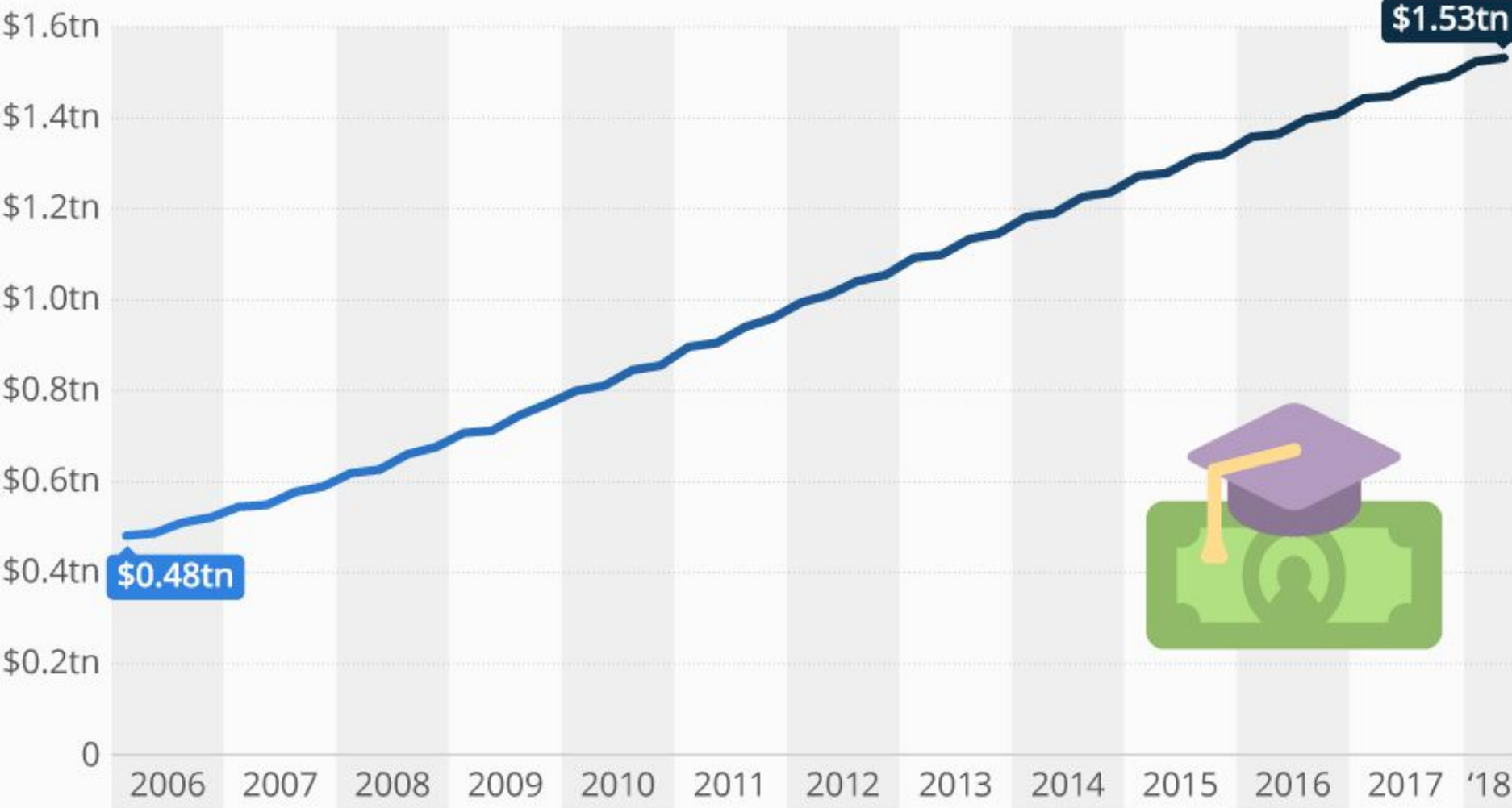
Macroeconomic changes

INCOME INEQUALITY IN ANGLO-SAXON COUNTRIES, 1910-2010



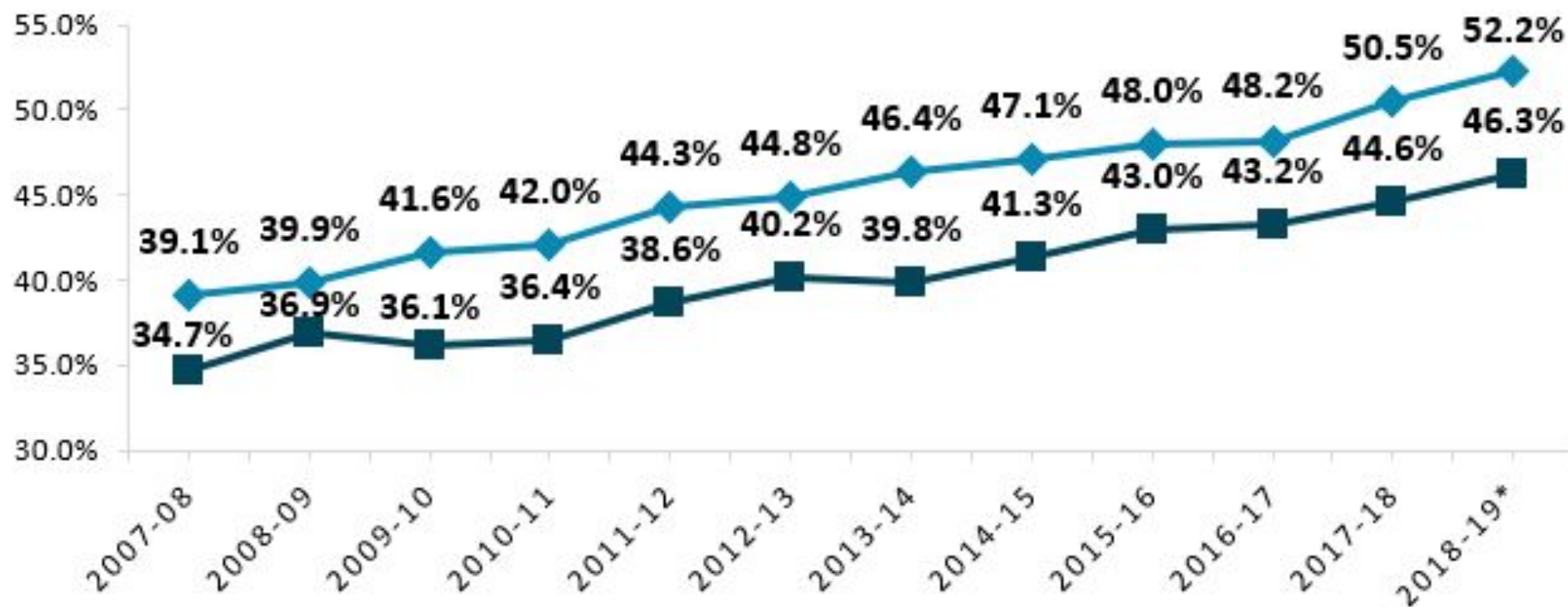
How U.S. Education Became A "Debt Sentence"

Outstanding student loans in the U.S. from 2006 to 2018 (in trillion U.S. dollars)*



* Not seasonally adjusted
@StatistaCharts Source: Fred Economic Data

**FIGURE 1: AVERAGE INSTITUTIONAL TUITION DISCOUNT RATE
BY STUDENT CATEGORY**



Source: NACUBO Tuition Discounting Study, 2007 to 2018; data are as of the fall of each academic year.

*Preliminary estimates.

◆ First-Time, Full-Time Freshmen

■ All Undergraduates



No smoking

London Diary

diary@standard.co.uk
Metropolitan diary of the city
Edited by Jessica Lambert

Mirror, mirror, Who's that on the wall?



The best West End bargain

ONLY ON THE WEST END does the Londoner get a bargain. It's not the best of the best, but it's a bargain. It's the best of the best, but it's a bargain. It's the best of the best, but it's a bargain.

Will Pierce rescue the Trojan Women?

THE NEW YORK TIMES has named Pierce as one of the most powerful people in the world. It's a bit of a surprise, but it's not a surprise. It's a bit of a surprise, but it's not a surprise.

Ken and Boris reach for the sky

THEir Londoners have reached for the sky. They have reached for the sky. They have reached for the sky. They have reached for the sky.

Jocks make bad dates

THEY'RE THE MOST COMMON type of bad date. They're the most common type of bad date. They're the most common type of bad date.

SAVE

SWELL UP TO £70 on your Samsung laser printer. Great printing. Smart buying.

PLUS 20% ON TONER

Imagine your device.

Let's assume

Social media,
crowdsourcing,
crowdfunding, open
source, data analytics...

Let's assume

...mobile computing,
gaming, gamification,
virtualization, digitization,
digital storytelling...

Let's assume

...always-on media
capture, always-on
surveillance,
hacking...



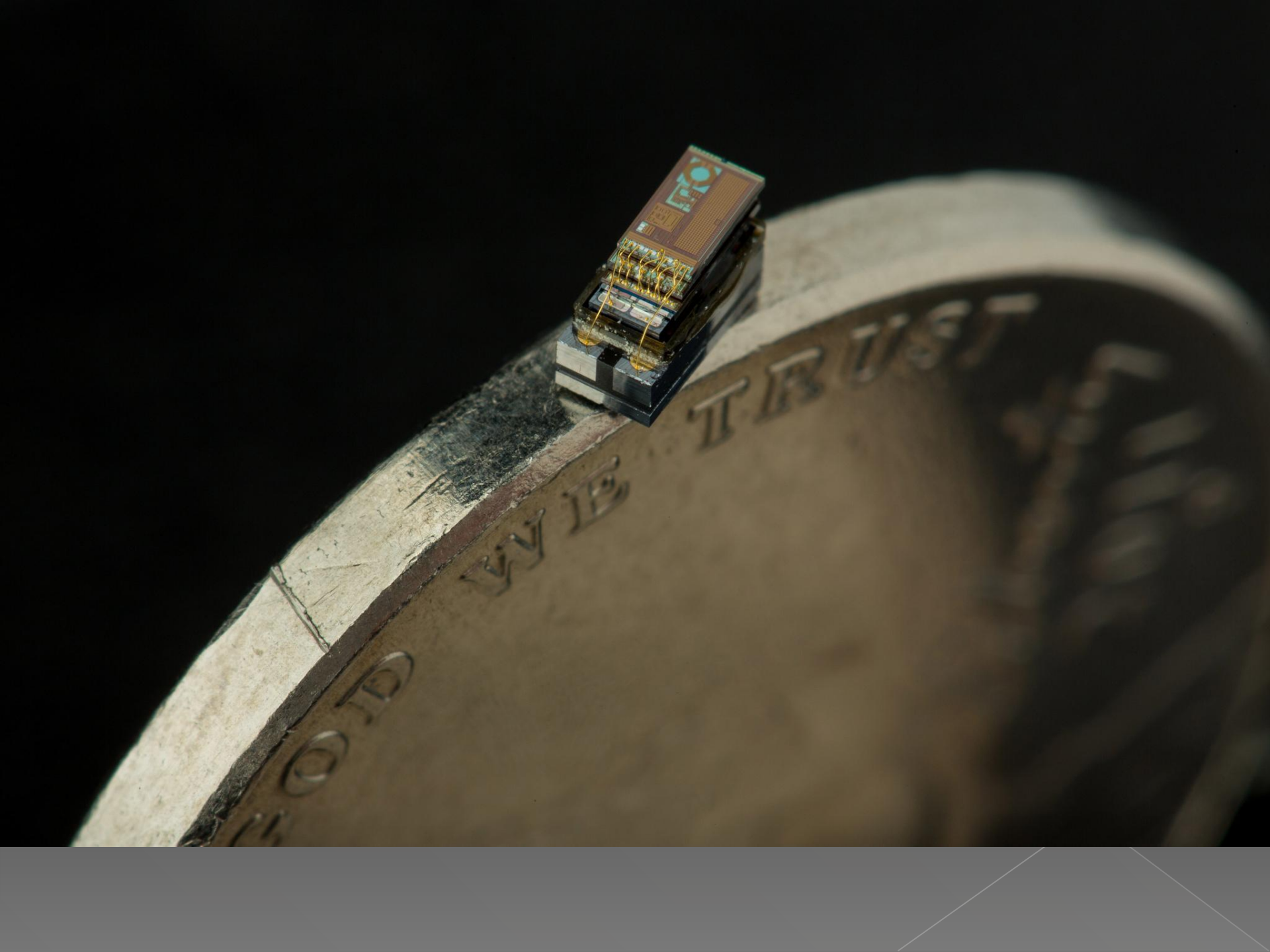
Imbrication

That's all in the
short term.

We already know
all about this stuff.

Increasing...

- Processing speed
- Memory capacity
- Data produced
- Born digital content
- Scanning analog



HOLD

WE

TRUST

WELCOME TO THE INTERNET OF THINGS



I WILL BE YOUR GUIDE

<http://www.etsy.com/shop/sharpwriter>

NEWSER 2012
ANIME CREATORS

<https://www.reddit.com/r/IIBeYourGuide/>

VR



TIME

The
Surprising
Joy of
**Virtual
Reality**

And why it's
about to change
the world

By Joel Stein

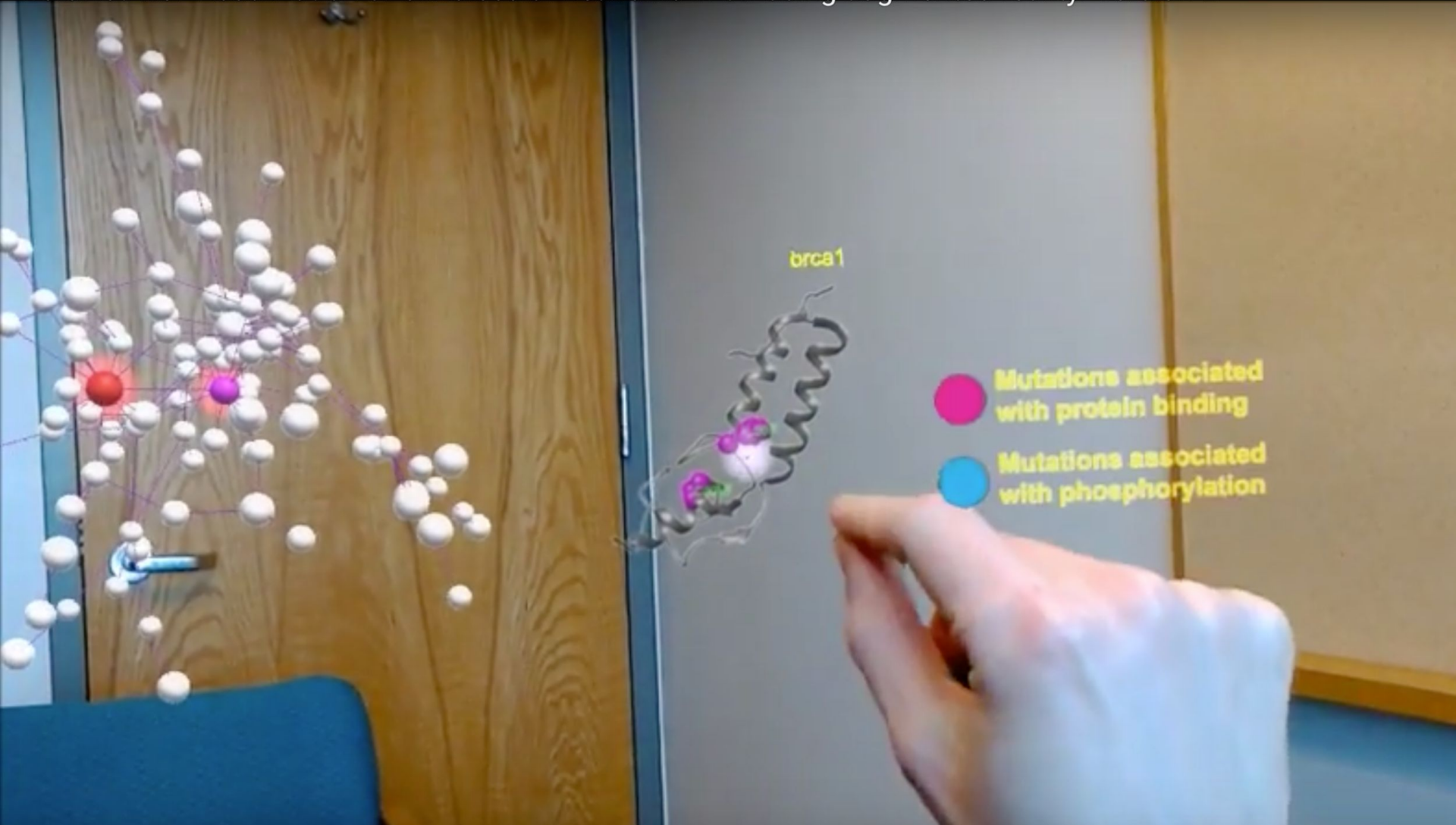


Palmer Luckey, 22,
inventor of the
Oculus Rift, is one
of the innovators
making virtual reality
mainstream



VR+AR=MR+XR

HoloNet 1.0: Visualization of bimolecular networks in 3D using augmented reality. Version 2



**Back to education and
technology.**

Normal, interrelated stuff

Social media, crowdsourcing, crowdfunding, open source, data analytics, mobile computing, gaming, gamification, virtualization, digitization, digital storytelling, always-on media capture, always-on surveillance, hacking...

Teaching and learning and tech
distance learning grows -
generational gaps - Maker
movement - BYOD - data
analytics - social media -
ebooks - etextbooks - gaming
in education

Video is the new paper

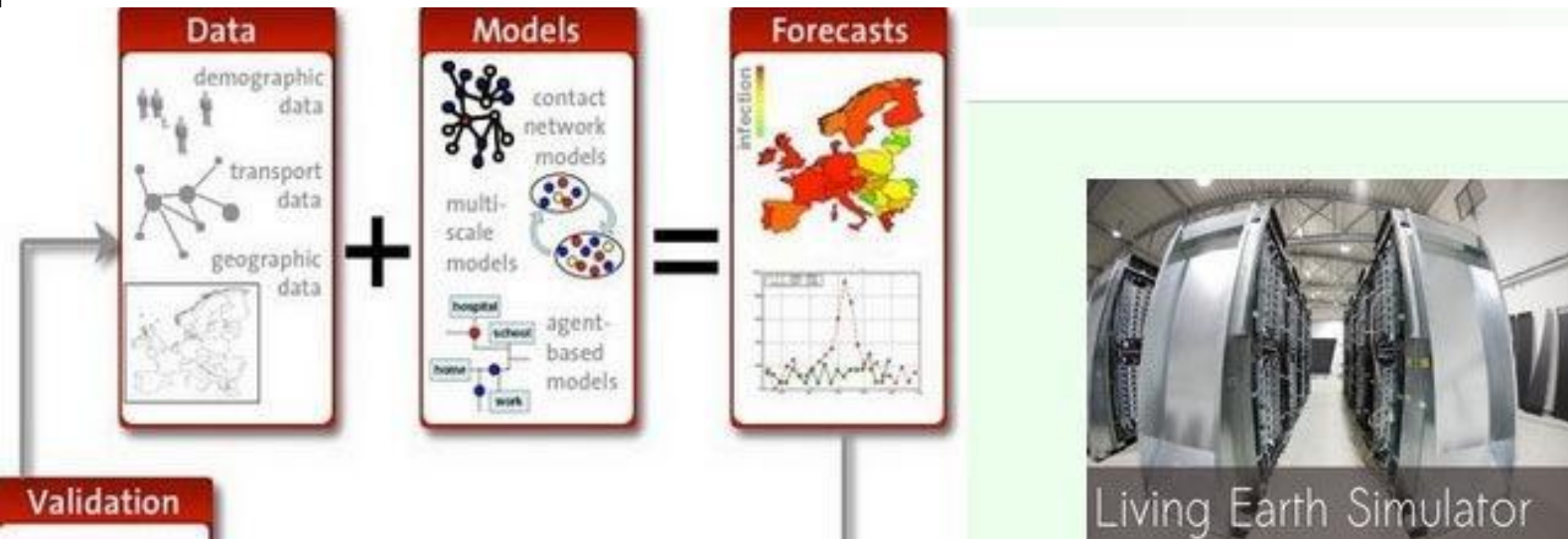


Incremental open revolution

- OER
- Open access
- Open teaching

Technology-mediated research

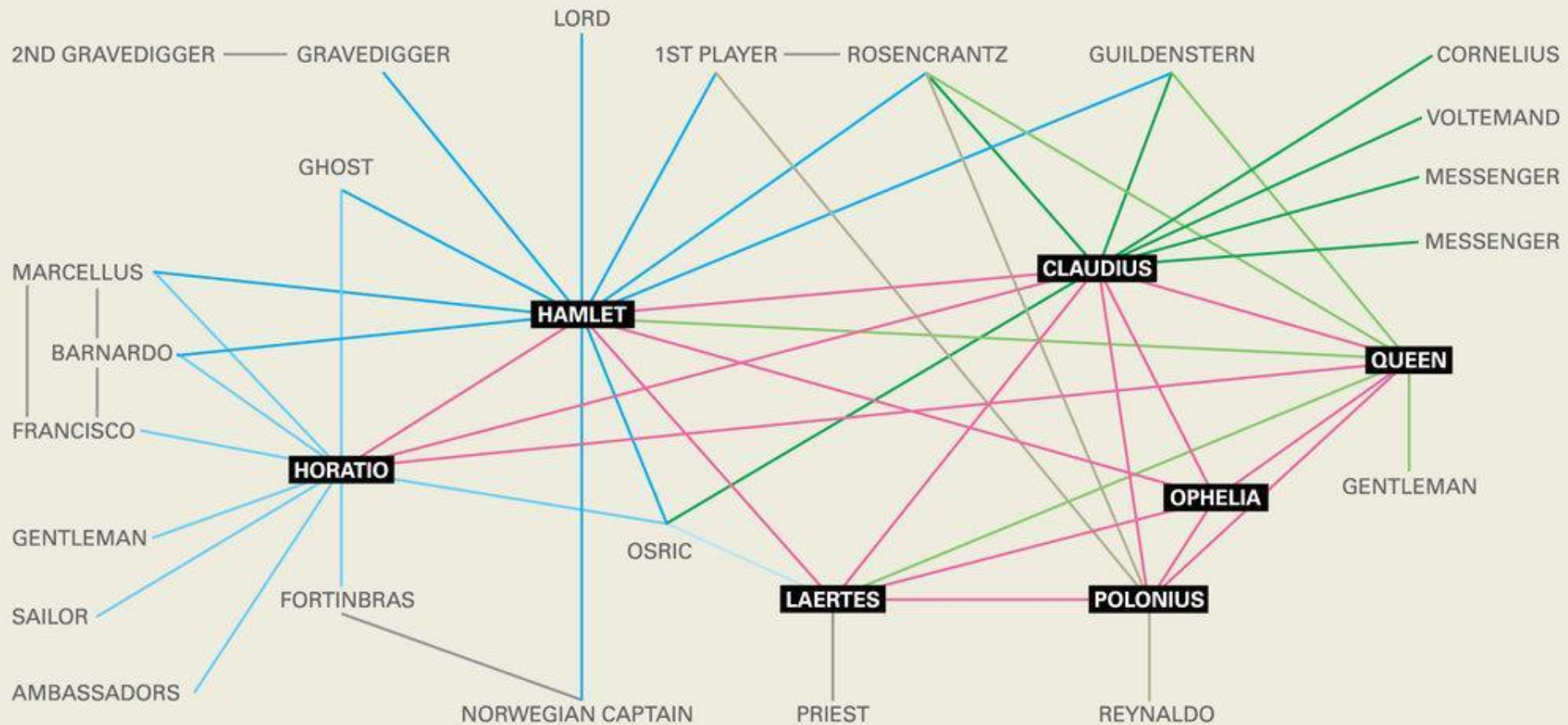
Simulations



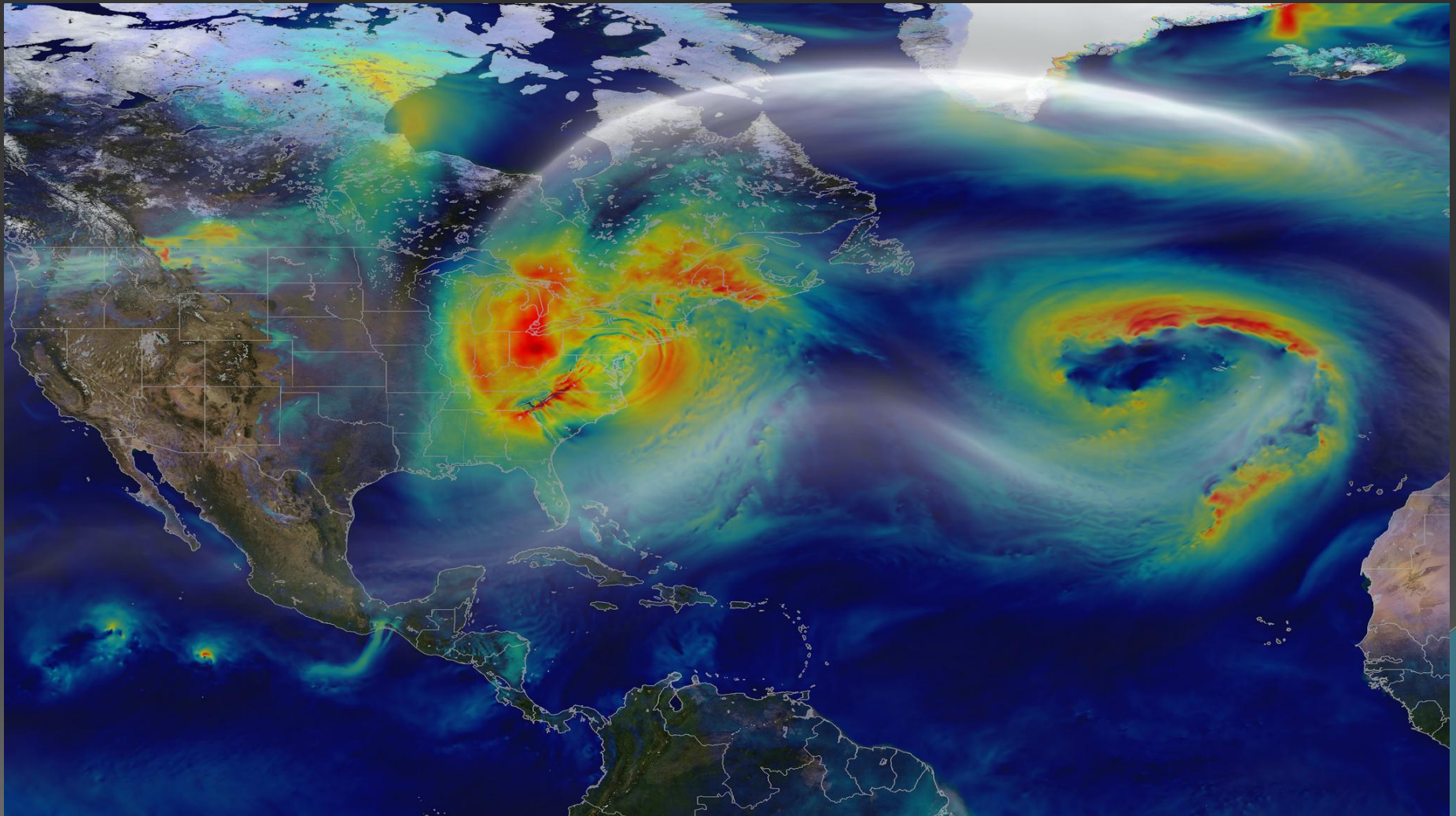
<http://web.archive.org/web/20150418162758/http://www.futurict.eu/>

Textual research

Digital humanities



Simulations world



<https://www.flickr.com/photos/gsfcr/8970258657/>

The new community of scholars, 1*



*Credit to Dan Cohen for this formulation

The new
community of
scholars, 2:

SciHub
#ICanHazPDF

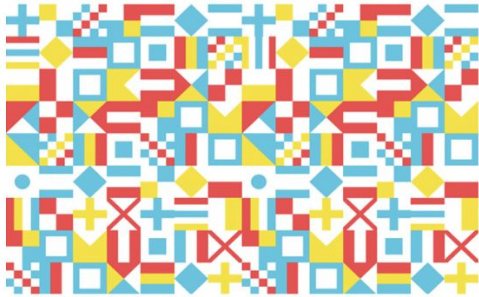




Brandon Sanders, PhD.

CERTIFIED SECURITY EXPERT & SYSTEM DESIGNER

Software developer with 15 years of experience. Broad foundation in algorithms, mathematics, distributed systems, and scalability. Certification renewed by Federation of CompSci based in Washington D.C on December 2017.



[View Certificate](#)



CERTIFICATE OF ACCOMPLISHMENT

This represents completion of training in the area of computer science, system design, and data analytics.

AWARDED ON DECEMBER 5TH, 2017

Justin Baywater

At Technical Training Inc., we believe that all people have the potential to cultivate 21st-Century digital skills that translate into both employability and creativity. That is why we work with students from start to finish to help learners train and find employment.

PRESIDENT
Jim W. Burnett
Technical Training Inc.

[View Certificate](#)



LAB TECHNICIAN

Diagnostic training in Microbiological research has been completed by Jessica Marie Chromarski.

Liberty Hospital is dedicated to the training of its member resident trainees with extreme quality controls to ensure that only qualified and capable physicians practice medicine and medical research.

Robert Gates
President, Liberty Hospital

[View Certificate](#)

<https://www.learningmachine.com/examples/>





<https://www.flickr.com/photos/multnomahcountylibrary/184577907>

- Global economic shifts
- Rethinking consumer vs producer
- What happens when we take students seriously as producers?

student as producer

STUDENTASPRODUCER.LINCOLN.AC.UK

MANIFESTO

STUDENT AS PRODUCER RESTATES THE MEANING AND PURPOSE OF HIGHER EDUCATION BY RECONNECTING THE CORE ACTIVITIES OF UNIVERSITIES, I.E., RESEARCH AND TEACHING, IN A WAY THAT CONSOLIDATES AND SUBSTANTIATES THE VALUES OF ACADEMIC LIFE

THE CORE VALUES OF ACADEMIC LIFE ARE REFLECTED IN THE QUALITY OF STUDENTS THAT THE UNIVERSITY OF LINCOLN AIMS TO PRODUCE

STUDENT AS PRODUCER EMPHASISES THE ROLE OF THE STUDENT AS COLLABORATORS IN THE PRODUCTION OF KNOWLEDGE

THE CAPACITY FOR STUDENT AS PRODUCER IS GROUNDED IN THE HUMAN ATTRIBUTES OF CREATIVITY AND DESIRE, SO THAT STUDENTS CAN RECOGNISE THEMSELVES IN A WORLD OF THEIR OWN DESIGN

WHAT IS STUDENT AS PRODUCER?

Student as Producer is a development of the University of Lincoln's policy of research-informed teaching to research-engaged teaching. Research-engaged teaching involves more research and research-like activities at the core of the undergraduate curriculum. A significant amount of teaching at the University of Lincoln is already research-engaged. Student as Producer will make research-engaged teaching an institutional priority across all faculties and subject areas. In this way students become part of the academic project of the University and collaborators with academics in the production of knowledge and meaning. Research-engaged teaching is grounded in the intellectual history and tradition of the modern university.

WHO IS STUDENT AS PRODUCER?

The focus of Student as Producer is the undergraduate student, working in collaboration with other students and academics. Undergraduate students will work alongside staff in the design and delivery of their teaching and learning programmes, and in the production of work of academic content and value. Students will be supported by student services and professional staff so they can take greater responsibility not only for their own teaching and learning, but for the way in which they manage the experience of being a student at the University of Lincoln. Staff and students can apply for development funds to the Undergraduate Research Opportunities Scheme (UROS) and the Fund for Educational Development (FED).

WHERE IS STUDENT AS PRODUCER?

Student as Producer is now the organising principle for the learning landscapes at the University of Lincoln. At the core of learning landscapes lies an awareness of the importance of space and spatiality to promote the social dimensions of teaching and learning. The most compelling pedagogic spaces in higher education are those that seek to connect research and teaching. Based at the University of Lincoln the Student as Producer project involves other universities from across the sector, including Gloucester, Plymouth, Reading, Sheffield, LULCAN, Waverick, Wolverhampton, Massey in the Netherlands and Monash in Australia.

WHEN IS STUDENT AS PRODUCER?

Student as Producer will be introduced across the university over the next three to five years. This will be done by formally acknowledging pedagogic practices that are already imbued with the spirit of Student as Producer, by a teacher education programme to enable staff to engage with the principles and practices of Student as Producer, and through the University's normal quality and validation procedures. This work will be supported with funding from the Higher Education Academy from 2010 to 2013.



Automation on the rise



<http://www.cnet.com/news/and-heres-a-drone-with-a-chainsaw-attached/>



<https://www.flickr.com/photos/dlnorman/27513144566/>

What just happened?

An extraordinary pandemic

8/3/2021. 9:21 AM

Cases
199,122,825

Deaths
4,240,173

Vaccine Doses Administered
4,182,364,547

Cases and Deaths by
Country/Region/Sovereignty

35,135,404 | **613,769**
US

31,726,507 | **425,195**
India

19,953,501 | **557,223**
Brazil

6,251,953 | **158,263**
Russia



Esri, FAO, NOAA

Powered by Esri

Admin0

Cumulative Cases

<https://coronavirus.jhu.edu/map.html>



Academia Next

THE FUTURES OF
HIGHER EDUCATION

Bryan Alexander

For example, imagine a future academy after a major pandemic has struck the world, perhaps along the lines of the early twentieth century's Great Influenza. To envision the institution under such pressure, we would have to think through multiple disciplines and domains. We would have to consider, first, how such a thing would occur. This could involve delving into the history of disease, a look into graph theory for models of contagion, and a reflection on contemporary public health. We would then apply that learning to colleges and universities, a process that can ramify extensively depending on our awareness of the sector. Would distance learning grow rapidly as people fear face-to-face learning because of perceived contagion risk? Similarly, how would we take conferences and other forms of professional development online? Depending on the disease's death toll, should we plan on depressed demographics within a generation, or would the birth rate bounce back? Would athletes refrain from practice and play from fear of contagion, or would both institutions and the general public demand more college sports as an inspirational sign of bodily vigor in the context of sickness and death? Which academic disciplines would be most likely to grow in the disease's wake? And so on. This mental exercise dives into disciplines and then crosses between them in an example of inquiry-based learning.¹⁵

As is often the case with pedagogical materials, creating scenarios can be at least as powerful as consuming them. Creators must consider

- Back swan!
- Injuries and deaths
- Enormous anxiety and conflict

- Fast migration online
- Lots of *fast* deployment and learning
- And exhausting work



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Since 2019

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Sort by date

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- include citations

 Create alert

Instructional design

J Sweller - Australian educational review, 1999 - Citeseer

Human cognitive architecture includes a working memory of limited capacity and duration with partially separate visual and auditory channels, and an effectively infinite long-term memory holding many schemas that can vary in their degree of automation. These cognitive ...

☆ Cited by 1650 Related articles All 3 versions

[BOOK] Instructional design

PL Smith, TJ Ragan - 2004 - books.google.com

Basic principles and practical strategies to promote learning in any setting! From K-12 to corporate training settings—the Third Edition of Patricia Smith and Tillman Ragan's thorough, research-based text equips you with the solid foundation you need to design ...

☆ Cited by 3335 Related articles All 3 versions

[BOOK] Principles of instructional design.

RM Gagne, LJ Briggs - 1974 - psycnet.apa.org

Presents an introduction to the principles of **instructional design**, including the derivation and application of methods used to **design** topics, courses, and lessons of instruction in a variety of subjects, based on principles of human learning and performance analysis. Topics ...

☆ Cited by 7866 Related articles All 2 versions

Cognitive architecture and instructional design

J Sweller, JJG Van Merriënboer... - Educational psychology ..., 1998 - Springer

Cognitive load theory has been designed to provide guidelines intended to assist in the presentation of information in a manner that encourages learner activities that optimize intellectual performance. The theory assumes a limited capacity working memory that ...

☆ Cited by 5830 Related articles All 24 versions

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<https://www.flickr.com/photos/fibonacciblue/15950378455/>

WSJ

FORECAST 1

POST COVID CAMPUS

Pandemic fizzles out this summer,
Fall semester proceeds on campus

FORECAST 2

COVID FALL

Pandemic continues in 2021,
Fall semester is remote

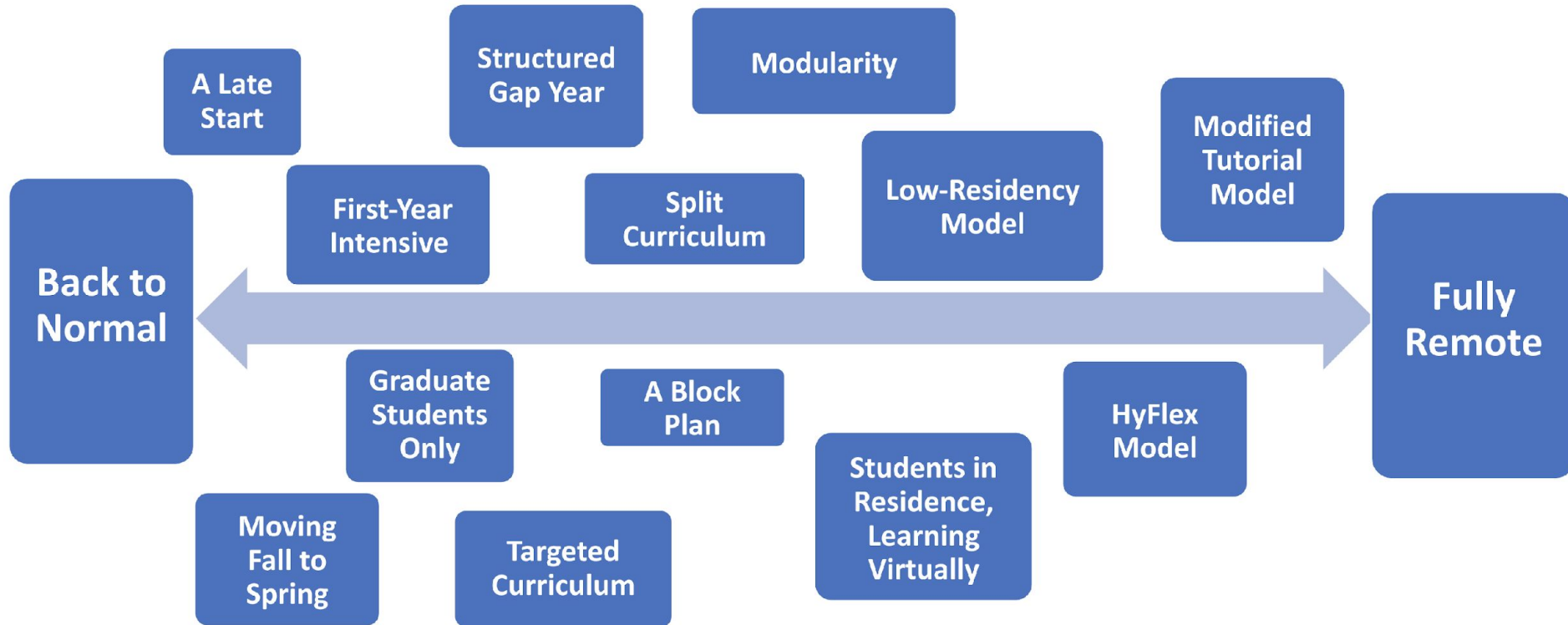
FORECAST 3

TOGGLE TERM

Pandemic continues in 2021,
Regional flareups commonplace,
Fall semester dependent on region

2020-2021
scenarios +
one more

15 Fall Scenarios



The following describes reopening milestones based on the Taskforce's current planning.

1 Temporary Building Access: Temporary building access by faculty and staff began last week on Monday, May 11 and continued through this week. More than 1,500 employees participated in this event. Buildings will return to essential access only until the reopening of the College.

2 Summer 2020 Session 1: Lecture courses remain online; except for select programs noted below, labs and workforce programs begin planning and scheduling completion for students enrolled at the time of the Spring 2020 suspension of in-person classes. In-person modality for completion of Spring 2020 courses for five select workforce programs deemed essential by the Texas Department of Emergency Management will open in June. Access to HCC buildings will only be granted to participating individuals based on specific facility plans developed to enable the reopening for identified programs in:

- a Machining & Manufacturing Engineering – 34 students
- b Commercial Truck Driving – 164 students
- c Law Enforcement/Criminal Justice – 26 students
- d Public Safety/EMS – 41 students
- e Public Safety/Fire Technology – 21 students

3 Summer 2020 Session 2: Lecture courses remain online; additional labs and workforce programs start in-person modality for students enrolled at the time of Spring 2020 suspension of in person classes.

4 Fall 2020: Lecture courses will be scheduled in blended (combination of in person and synchronous online) and fully online modalities. Labs and workforce programs start with new students. All in-person sections will comply with social distancing and other CDC protocols.

Our Story

The Beloit Action Plan

- The Midwest Flagship Match

Being a Beloit

Facts, Stats, Rankings

Beloit, Wisconsin

Our History

Our Mission

Campus Leadership

The Beloit Action Plan: Education that Works

We are living through a challenging time of radical uncertainty in the world.

But Beloit was built to face challenges and take bold action. And today we offer our students a new way forward.



We know that this time of economic slowdown and radical uncertainty will pass. What we don't know is what will come next.

As a college—and as a community—we are adapting. We are asking: **What's**



Virtual Gap Program

A semester-long, inspiring journey into academic college life, holistic well-being, and finding meaning through virtual internship and service experiences.

[LEARN MORE](#)

About the Virtual Gap Program

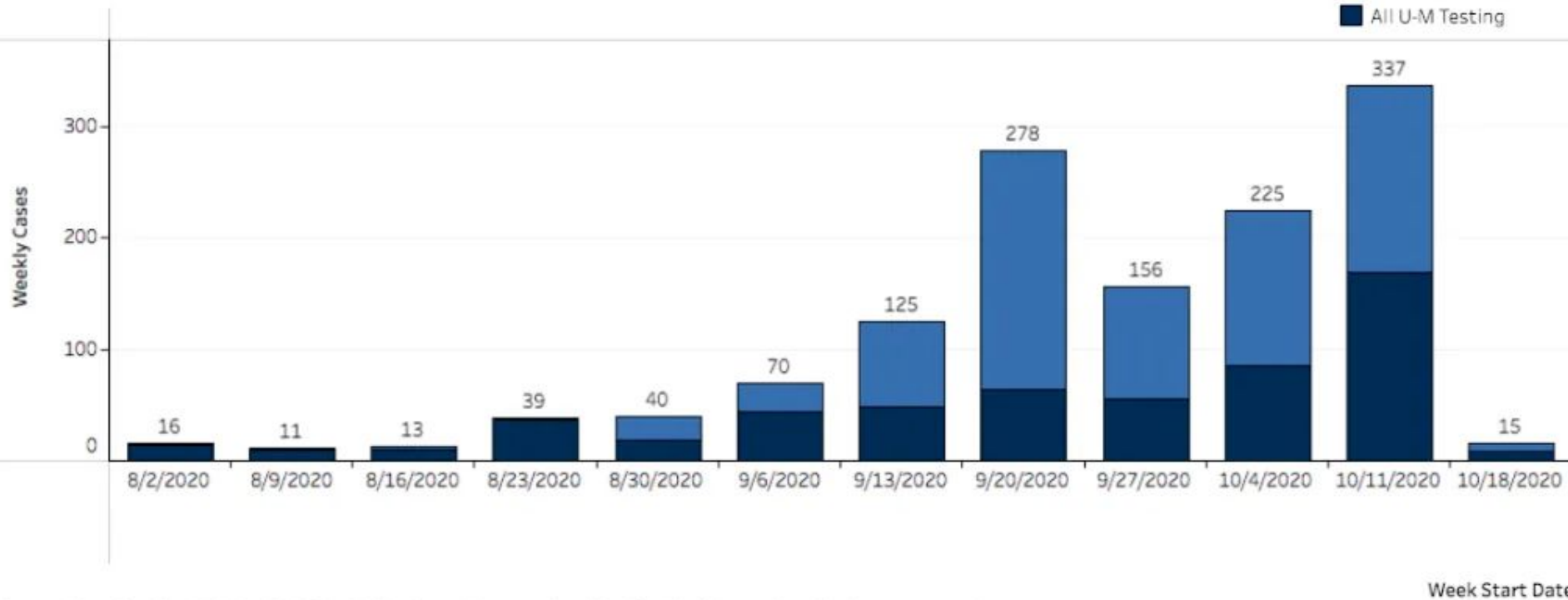
The Virtual Gap Program at Champlain College is an innovative and exploratory experience for high school graduates who are looking for a transformative, cohort-based learning adventure before they officially start college.



Onset Date of Cases, by Week

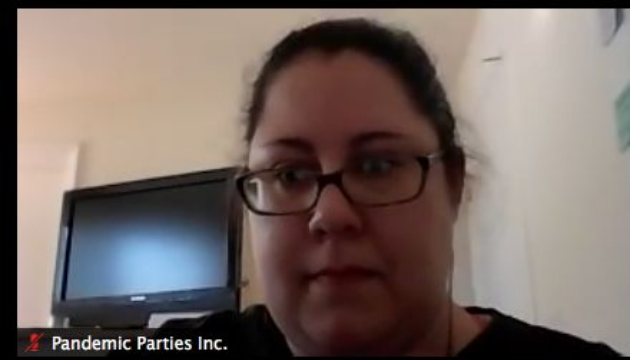
Axis shows weekly start date (Week of: 8/2/2020 to 10/18/2020)

Color Legend
■ Outside Testing
■ All U-M Testing



Cases identified by UHS, OHS, CSTP, Athletics and county health officials (County health department data is included for cases from August 13 forward). Additional cases identified by county health officials are noted in light blue. Data sources are detailed here <https://campusblueprint.umich.edu/dashboard/about-the-data/>

How did teaching transform?



Entirely online

- Build learning communities digitally
- Reproduce residence life online
- Class size?

Entirely online

- Steady improvements
- Professionals and research
- More library materials, librarian outreach online

Entirely online

Hands on work?

- Teach around it
- Assign local instances
- Digital simulations
- Defer until...

Essentially f2f

Hooray! Except...

- Students who choose to stay away
- Extensive safety measures

Essentially f2f

Hooray! Except...

- Older and/or comorbid faculty and staff
- Depopulate library?
- Town/gown issues

Hybrid-Flexible Course Design

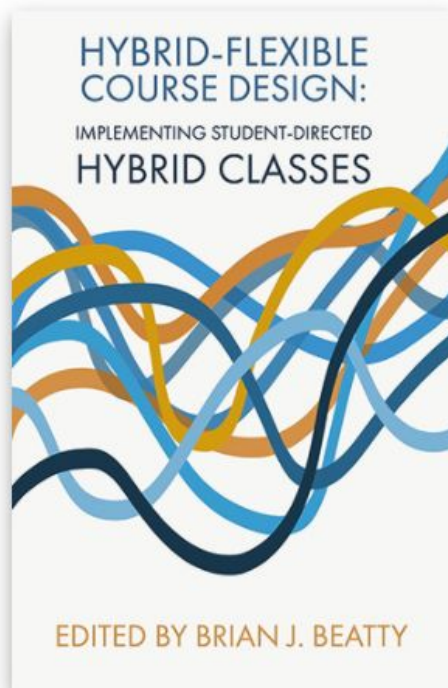
Implementing student-directed hybrid classes

Brian J. Beatty

Ongoing Call for Case Report Chapter Proposals

Faculty, instructional designers and administrators who have implemented Hybrid-Flexible courses at their own institutions are invited to propose case report chapters for Unit III of this book.

For more information see the Call for Proposals at the end of Unit III, or email: Dr. Brian J. Beatty.



Acknowledgements

Welcome to Hybrid-Flexible Course Design!

Unit I. Hybrid-Flexible Course Design to Support Student-Directed Learning Paths

1.1. Beginnings

1.2. Costs and Benefits for Hybrid-Flexible Courses and Programs

1.3. Values and Principles of Hybrid-Flexible Course Design

1.4. Designing a Hybrid-Flexible Course

Unit II. Implementation and Adoption of Hybrid-Flexible

How to HyFlex?

- Hardware
- Software
- Networks
- Pedagogy
- Student behavior



NWS Boston



What might happen
next?



Zero in on improving quality

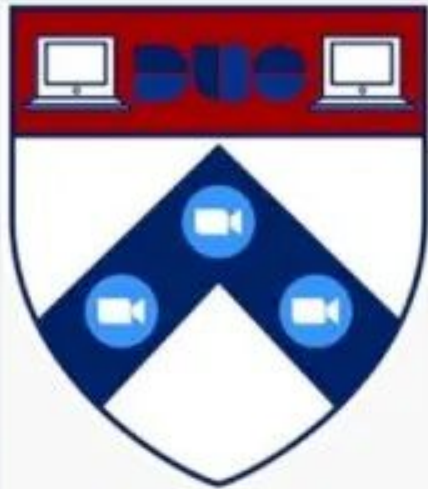


Maki Chung shared his first post.

New Member · 3 hrs · 



University of zoomsylvania



Zoom


I PAID TOO MUCH *for* THIS EDUCATION

   344

16 Comments 1 Share

 Like

 Comment

 Share

Curricular changes?

- Allied health
- Business, poli sci?
- Classes pitched to topic?
- ...and what declines, gets cut?

How will we handle student data?

ELI

7 THINGS YOU SHOULD KNOW ABOUT ...™

Developments in Learning Analytics

Scenario

As a single mom with a part-time job who had started a nursing program at Marston State University, Mary Jenkins didn't have much time for studying. So she wasn't entirely surprised when she got an e-mail asking her to see an advisor about her poor performance in Biology 101.

Mary's stumble was part of a larger problem. Administrators at Marston State were frustrated by the institution's poor showing overall in key metrics for student outcomes. Graduation and retention rates were low, and there were big achievement gaps between white students and students of color, and between wealthier students and those from low-income households.

Collecting data had helped the university clarify how students were falling short. Building on that, the president empowered a task force to develop ways to use data analytics to find solutions. The task force migrated student data to a learning record store, with a particular focus on making data interoperable. The university also adopted several tools—some homegrown, some purchased from vendors—to collate and analyze key data. The new tools help the university synthesize and analyze a wide variety of data points, including student grades, class attendance and participation, and use of institutional resources like online tutoring, the library, and the career center.

Sophisticated algorithms produce rich insights at a granular lev-

1 What is it?

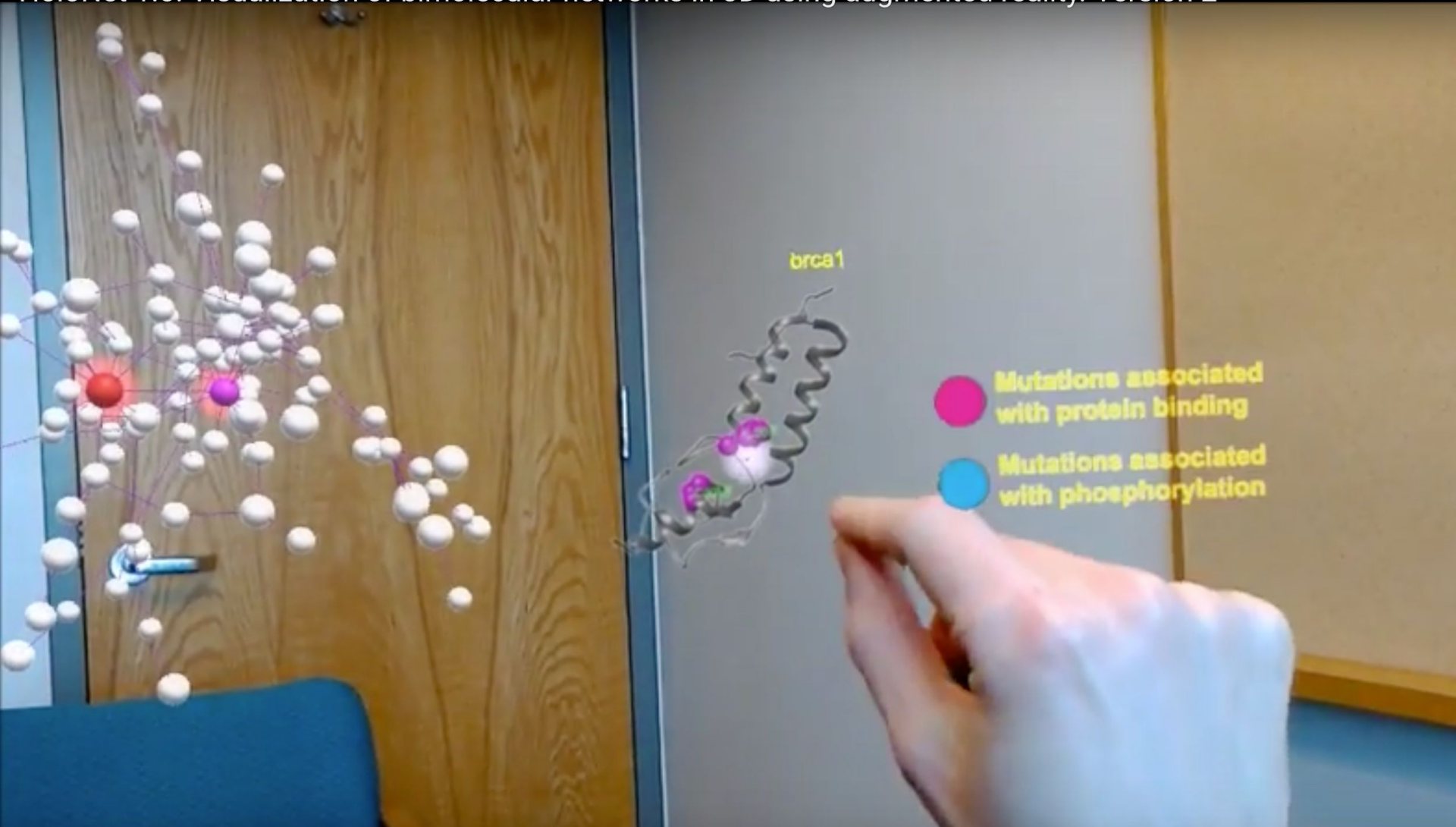
Learning analytics is **the use of data, analysis, and predictive modeling to improve teaching and learning**. Educational applications and services generate growing amounts of data about students and their behaviors. Learning analytics examines the data, looking for patterns and correlations that can provide insight to learners, instructors, and those who support them about how to improve learning. Analytics models use data from various sources—often aggregating data in new ways—to help students and institutions understand past and present academic performance and predict future performance. These insights form the basis of feedback, recommendations, and interventions to improve student outcomes. Learning analytics can also drive discovery in other avenues, including personalized learning, pedagogical practices, curriculum development, institutional planning, and research.

2 How does it work?

Institutions decide what data to use, which could include data already being collected as well as new kinds and sources of data. Data can be based on multiple dimensions of a learner's activities, including attendance and participation in class, in co-curricular activities, and in educational activities online, such as course discussion boards and the use of library resourc-

How will we handle V/M/XR?

HoloNet 1.0: Visualization of bimolecular networks in 3D using augmented reality. Version 2



Do we flip to open?

- OER
- Open access
- Open teaching

To 2023

- **Fewer campuses**
- COVID curriculum + design
 - More supporting services
- Fewer faculty and staff
- **More online practice overall**
- Greater digital familiarity
- Possible social deskilling
 - Automation
 - COVID careers
- **Illness and death**
- Chronic stress
- Economic hits and anxiety
- Social/political unrest
- Generational tension

To 2025

- Deep digitalization
- COVID architecture
- Introvert culture
- Constant innovation

A higher education bubble?



A higher education bubble?

- Continued cost/quality anxiety
- Student and parent anxieties about debt
- Grad school crises
- Political pressure

Peak education 2013

Posted on [September 18, 2013](#)

Did we just experience peak higher education in the United States?

I want to try out this hypothesis as a way of thinking about many current trendlines. Readers and listeners know I have been [tracking](#) a large number of [grim developments](#) in the American higher education world. Synthesizing them is what I'm currently addressing.

Peak higher ed means we've reached the maximum size that colleges and universities can support. What we see now, or saw in 2012, is as big as it gets. After two generations of growth, American higher education has reached its upper bound.

Consider recent news and data:

Student population: The number of students enrolled in American higher education [dropped](#) by more than 400,000 from 2011 to 2012, according to Census data. The number of graduate students also dropped over the same period, [falling](#) 2.3% after a



The Queen sacrifice gambit



Health care nation



Augmented campus



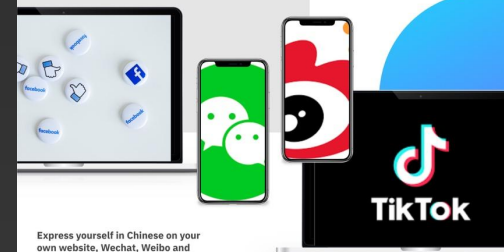
The VUCA world of dilemmas

Volatile, Uncertain,
Complex, Ambiguous

- Students as cocreators
- Collaboration within academia and beyond

conceptual map

Using Digital Presence To Promote Chinese Learning



Express yourself in Chinese on your own website, Wechat, Weibo and Tik Tok etc.



Digital Presence

Impressions Made



My Story
Me
My Projects
Media
My Ideas
Weibo
My Voices
Tik Tok
My Career
Linkin



Sample Social Topics

Topic	Date
Ten reasons I like travelling/hiking/etc.	2021 - 10 - 12
I like/dislike a gap year	2021 - 10 - 19
Can you tell a fake news?	2021 - 10 - 26
My attitude about AI and auto-driving	2021 - 11 - 02
Is Global Warming Really Happening	2021 - 11 - 09

Formative Evaluations



- Rededication to teaching and learning
- Sense of social justice, equity

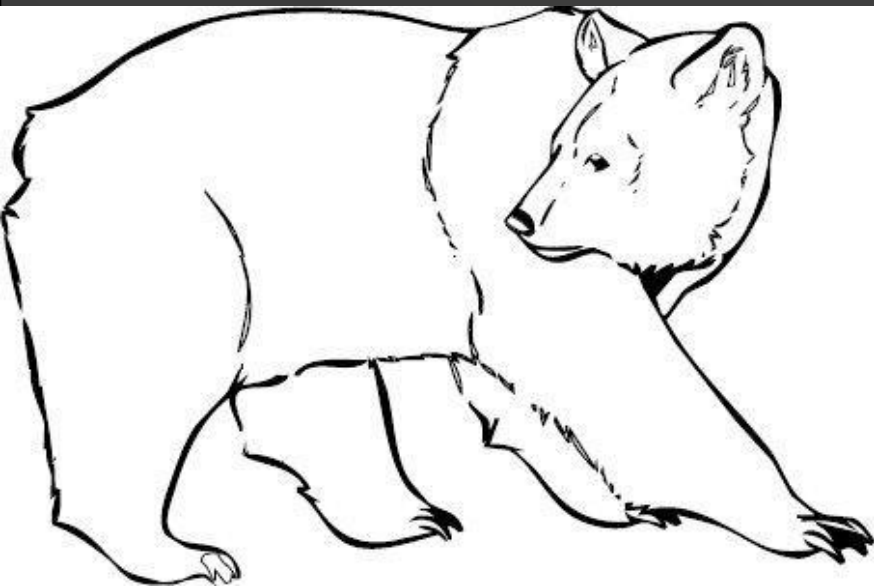
"Historically, pandemics have forced humans to break with the past and imagine their world anew. This one is no different. It is a portal, a gateway between one world and the next.

We can choose to walk through it, dragging the carcasses of our prejudice and hatred, our avarice, our data banks and dead ideas, our dead rivers and smoky skies behind us. Or we can walk through lightly, with little luggage, ready to imagine another world. And ready to fight for it."

-Arundhati Roy

<http://futureofeducation.us/>

<http://twitter.com/bryanalexander>



**Bryan
Alexander
CONSULTING**